

MEMORANDUM FOR: Director of Central Intelligence
Deputy Director of Central Intelligence

SUBJECT: Comments on USIB-D-34.4/4,
27 December 1962

1. This draft is considerably improved over the earlier version which went to the U. S. Intelligence Board on 15 August 1962. However, some parts of the report call for further comment as outlined below.

2. The report still fails to treat the problem of the continued existence of major military technical intelligence components outside of the organizational framework of the DOD intelligence agencies and of USIB. I refer specifically to Foreign Technology Division of the Air Force Systems Command and the Foreign Science and Technology Center of the Army Materiel Command. However laudatory the publicized purposes of these components, their present subordination makes it difficult to avoid duplication or to coordinate activities with them, not to mention the substantial costs in terms of manpower and funds which they represent.

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3. I feel rather strongly that CIA's obligations to support research and development components of the DOD and AEC should not be terminated or abridged in any way. Paragraph 4j of the paper implies that such support would no longer be required.

4. Also, I would like to see recommendation 5a broadened and strengthened by including those technical collection programs designed to meet departmental needs. A major problem in connection with these programs is the prevention of duplicatory efforts resulting in wasted funds and manpower through independent action by departments and agencies. Based on past instances where coordination of programs has been accomplished in USIB committees, it is quite possible that savings, in some cases running into millions of dollars, could result. Present phrasology of 5a would permit the continued initiation of programs through independent determination that a project would serve departmental needs and, as has been the practice, the USIB would be consulted only if justification and funding support were required.

5. Recommendation 5b, as in the earlier draft, continues to call for re-examination by CIA, in consultation

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with DIA, of its programs and activities for the production of scientific and technical intelligence. It should be noted that the DIA has not yet settled on a plan for the conduct of scientific intelligence analysis and it is unlikely that a component for this purpose will be ready to start functioning when the DIA activates its Production Center on 1 February 1963. Thus, there is as yet no DOD authority with which we can coordinate our production plans. This same recommendation calls upon the Scientific Intelligence Committee to use its offices to facilitate coordination. It would seem more appropriate to call upon all USIB Committees in the scientific and technical intelligence field to exercise this function.

6. In my opinion, the report still fails to treat fully another principal problem in S&T intelligence today--a general scarcity of fully competent scientific intelligence analysts. The problem is becoming increasingly acute in the light of increased emphasis on technical collection systems bringing in huge quantities of data of variable quality and consuming a disproportionate share of intelligence funds and manpower.

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7. Paragraph 4c, concerning issuance of coordinated guidance manuals to field collectors, appears to treat only one aspect of the broader and more complex problem of collection requirements and related support materials designed for the most appropriate collector. In so doing, it treats the guidance problem out of context and diverts the planner's attention from the sequence that collection support actions normally must follow in order to be effective. It would appear more appropriate for the DIA and CIA to investigate development of a program under which (1) consumers first identify their collection needs in joint or separate statements as appropriate; (2) collection needs are matched against capabilities of individual collectors; and (3) requirements and other collection support materials, including guidance manuals, are then developed to fit the operational characteristics of each collector. Without this sort of orderly overall approach, field collectors will again be inundated as they have been in the past with indiscriminate guidance materials that either stimulate duplicatory and wasteful collection or task the collector completely out of accord with any capability that he has or can develop. This whole problem was well stated in section 6 of the Joint Study Group report.

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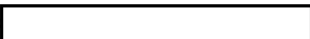
3. I believe that these points should be a part of USIB discussion of the subject report and that some modification of it is appropriate in the light of them.



Deputy Director/Intelligence

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OSI:OAD  (7 Jan 63)

File

1. The attached memorandum ~~is noted, and~~ I recommend that USIB
the approve ~~the~~ recommendations *of the*

2. In CIA, the Office of Current Intelligence will be responsible
for providing Agency support in the drafting of a more meaningful
list of indicators dealing with the Soviet missile force. It will also
serve as the Agency's substantive coordinating office in ~~the xxxxxxxx xxxxxx~~ the
planning and conduct of any tripartite meeting that may be arranged.

*Mr. Sullivan feels this
not necessary
WJ*

SECRET

2 January 1963

MEMORANDUM FOR: Assistant Director for Current Intelligence

SUBJECT : USIB-D-31.1/34, dated 28 December 1962,
Subject: Tripartite Intelligence Alert Indicator
List

The DD/I is responsible for taking staff action on all USIB matters on behalf of CIA. If it is necessary, would you please prepare a briefing memorandum for the DDCI for the DD/I's signature by close-of-business today, 2 January 1963.



Assistant to DD/I (Planning)

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